

# Driving tax expenditure reform

*- Five recommendations for TE reforms that strengthen the social contract*

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# Choose the right approach to TE reform

|  | Unclear policy aims and/or low efficiency of TE  | Popular policy aims and/or high efficiency of TE  |
|--|--|---|
| Use revenue from TE reform to support citizens | Remove investment incentives, especially in extractives industries and profit-based incentives |   |
| Use TE reform to reduce budget deficit         |  | Remove of VAT zero rating of essential foodstuffs |

- When done well, TE reform strengthen the social contract by improving the progressivity of the tax system *and* ensuring new funding for essential social services

# Make transparency effective

- Our experience: Transparency can drive TE reform
- BUT: Information does not change policies alone

## Implications:

- Dissemination: Share TE reports broadly in the same way that budget information is shared
- Simplify: TE reporting should be simple and relatable
- Relatable: Not just revenue forgone, but development forgone



# Strengthen accountability stakeholders

- Transparency without accountability does not work
- Wasteful TE's exists in part because of political capture by powerful interests

## Implications:

- Build capacity and space of accountability stakeholders to understand and use TE information
- Institutionalise the role of accountability stakeholders: Ad-hoc involvement is not sustainable



# Strengthen regional and international coordination

- Regional coordination can make TE reform more likely. By:
  - Banning certain forms of tax incentives
  - Agreeing minimum levels of taxation
  - Agreeing on best-practices for TE governance
- International rules can limit use of TE's.
  - Minimum effective taxation
  - Ending tax havens
  - But: Vital that developing country interests are well represented when international rules are agreed



# The five recommendations

## 1. Target removal of TE's that are unpopular/inefficient

- *Make the rich and corporations pay their fair share – increase tax progressivity*
- *Profit based incentives and extractive industries incentives*

## 2. Tie the removal of TE's to increasing support for citizens

- *Use revenue from the removal of TE's to pursue popular policies that reduce poverty and inequality, address gender inequality*
- *Consider ring-fencing revenue*

## 3. Make TE information useable and relatable

- *Illustrate the impact on national development, disseminate*

## 4. Strengthen capacity and space of accountability stakeholders

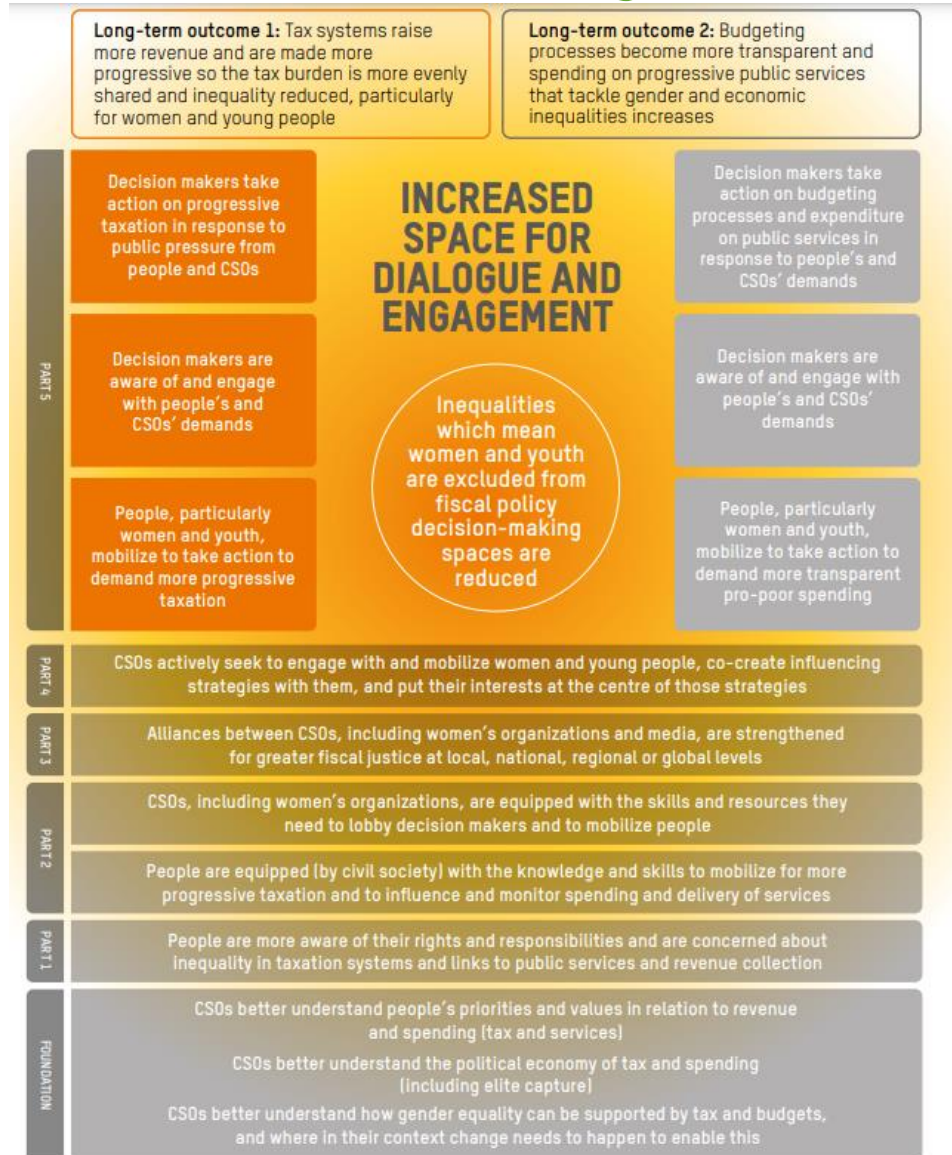
- *Institutionalise the involvement of accountability stakeholders*

## 5. Use regional and international coordination

- *But ensure that rules are representative and fair to developing countries*



# Appendix: Oxfam's theory of change for citizen-led fiscal justice reforms



# Appendix: Oxfam and allies reports on tax expenditures

- Oxfam & CEPAL (2019): [‘Tax Incentives for Businesses in Latin America and the Caribbean’](#)
- Oxfam (2020): [‘Towards Sustainable Tax Policies in the ASEAN Region: The Case of Corporate Tax Incentives’](#)
- Oxfam, ActionAid, Christian Aid, CBI (2018): [‘Tax Incentives in the Global South: A Business and Civil Society Briefing’](#)
- Tax Justice Network Africa & ActionAid (2015): [‘The West Africa Giveaway: The Use & Abuse of Corporate Tax Incentives in West Africa’](#)
- Tax Justice Network Africa & ActionAid (2016): [‘Still Raising Towards the Bottom? Corporate Tax Incentives in East Africa’](#)
- Economic Governance Platform (2018): ‘Review Of Tax Incentive Policy In Ghana That Gives Rise To High Tax Expenditures’
- CERA-FP (2021): ‘POSITION DE LA SOCIÉTÉ CIVILE SUR LES DÉPENSES FISCALES DE L’ÉTAT BURKINABÉ PÉRIODE : 2016 À 2020’
- BAN & NACE (2014): [‘Losing Out: Sierra Leone’s Massive Revenue Loss from Tax Incentives’](#)





# Thank you!

Questions and comments:

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