FORUM ON TAX ADMINISTRATION
HOW CAN WE USE
DTMM SELF-ASSESSMENT
RESULTS?

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## Summary of usage areas



Create common understanding in preparation for change



Basis for further study in particular departments



Background material for funding requests



In a strategy process, including gap analysis

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## Using DTMM results in a strategy process

- What do we mean by a digital strategy?
- In which context is the digital strategy used?

- What is a common approach to developing a digital strategy?
- How can we use DTMM results in this context?



The presentation is partially based on FTA-report Supporting the Digitalisation of Developing Country Tax Administrations. Available in English, French and Spanish. Link on last page.



## What do we mean by a digital strategy?

A strategy describing the priorities and process of digitalisation and/or digital transformation of the tax administration. Common elements:

Digitalisation objectives

Deliverables

Human resource management aspects

Financial aspects

Governance and transparency arrangements

## In which context is the digital strategy used?

### Starting point:

Digitalisation vision

#### Stages:

- 1. Thorough context analysis
- 2. Clear digitalisation strategy
- 3. Managing effective strategy-based projects



# What is a common process for developing a digital strategy?



#### NOTE:

It is often necessary to revert to earlier stages several times, to incrementally improve the strategy content and quality before approval.

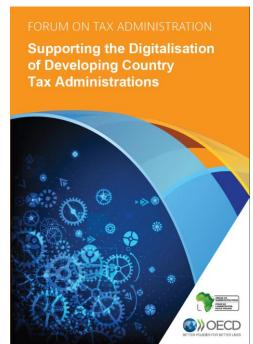
## Characteristics of successful strategies



## How can we use the DTMM results in this context?



## **Comments or questions?**



https://www.oecd.org/tax/forum-on-tax-administration/publications-and-products/supporting-the-digitalisation-of-developing-country-tax-administrations.htm